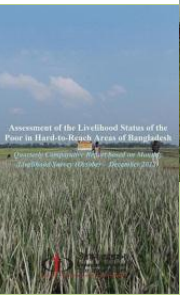
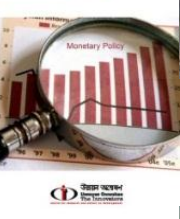
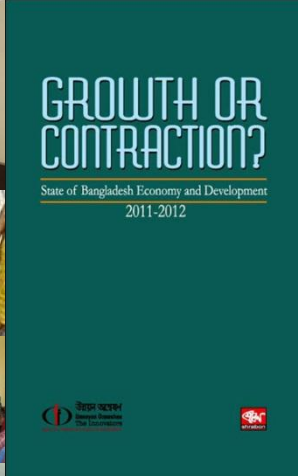


Decelerated Decline

State of Poverty in Bangladesh
2012



ANNUAL REPORT 2012



Unnayan Onneshan in the year of 2012

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Message from the Chairperson

An Annual Report presents an opportunity to reflect on the past year's initiatives, challenges and successes and to reassess where we want to be in the future.

Knowledge Provision

The Unnayan Onneshan (UO) in the preceding year initiated three flagship annual publications. The pioneering annual reviews are: State of Bangladesh Economy and Development, State of Poverty in Bangladesh and State of Food Security in Bangladesh. Besides, the UO continues to generate new knowledge through its nine research programmes.

Model Building

The UO, unlike other research organizations, is engaged in building state-of-the-art models at the grassroots by forging partnerships with multiple stakeholders. The multidisciplinary teams of specialists at the UO in collaboration with the rightsholders and the partners have developed innovative food secured, climate adaptive and livelihood diversified models. These are known as Sandbar Cropping, Integrated Fish-Duck-Vegetable Cultivation (Vertical Agriculture) and Year Round Agriculture (EVERY) in the fields of Sirajganj, Gaibandha and Shariatpur respectively.

Capacity Development

As a think-and do-tank, the UO has provided scientific and technical inputs to enhance capacity of the partners and the rightsholders. In 2012, the organisation organized 27 workshops at different areas of the country.

The UO has continued to build capacity of the young professionals and has supplied a pool of former researchers who are currently teaching in renowned universities of the country and working in different development-related organizations at home and abroad.

Policy Agenda Setting

The UO's path-breaking publications have steered public debates, demystified policies and provided robust and rigorous analyses for evidence-based policymaking. The organization has always actively put ideas directly to decision-makers at national and international levels as members of different national and international committees and members of official delegations in different negotiations.

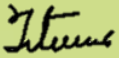
Outreach through Partnerships and Memberships

Given the UO's memberships and accreditations to the different UN processes including the UN (economic and social council-ECOSOC), climate change (UNFCCC), biodiversity (UNCBD), the UO shared research findings and raised issues for the advancement of humanity, society and nature. The organization has been active in providing new ideas on regional integration in South Asia by being contributors in regional processes such as Imagine a New South Asia (INSA), Climate Action Network on South Asia (CANSA), and other forums. The UO is in committed relationships with organisations such as Oxfam Novib, Forest People Programme (FPP), Shariatpur Development Society (SDS), and Gana Unnayan Kendra (GUK) and Gono Kalyan Sangstha (GKS).

Organisation Development

The UO family can boast of having largest concentration of multidisciplinary specialists, consisting of economists, agricultural scientists, social scientists, environmentalists and programme personnel along with administrative staffs. The re-organisation of UO took place in 2012 and Capacity Development and Programme Management Division has been created. A good number of rules and regulations has been enacted for smooth functioning of the organization.

In this connection, I would like to thank all the members of the UO family for their devotion and efforts that help us step forward as a think-and-do-tank. I would also like to take this opportunity to express our gratitude to national and international partners for their continued solidarity and support, and to acknowledge the valuable contributions of the members of the Board of Trustees in shaping the successful year of 2012. Thank you again for continuous support and camaraderie.



Rashed Al Mahmud Titumir

About Unnayan Onneshan

A Centre for Research and Action on Development

The Unnayan Onneshan undertakes policy research for advancing ideas and building constituencies for social progression and provides technical assistance and capacity building services to local, national, regional and international organisations and levels. The Institute advances critical scholarship, promotes innovative solutions, and amplifies grassroots perspectives. The organisation works in collaboration with local and national partners, international organisations and leading universities.

The Research Division, divided into three units – Economic Policy, Social Policy, and Ecology and Environment Unit – brings flagship publications such as monthly economic update, annual state of economy and development, and four annual research based status reports on poverty, food security, women and labour. The nine research programmes deal with issues like governance, poverty, growth, equity, human rights, trade, agriculture, rights and participation, women rights and gender equality, education and health.

The Programme Management and Development Division provides advisory services, technical assistance and capacity building to the government and local, national, international, bilateral and multilateral organisations, ranging from likes of trade-related research and capacity building services to the government to technical assistance to local organisations to help farmers adopt to the climate change, to help indigenous communities to form collectives in sustainable use of biodiversity and eco-system services, to manage multi-partnership processes in addressing poverty, gender inequality and governance deficits, and to claim rights and held government agencies accountable to people.

The Unnayan Onneshan was registered in Bangladesh in 2003 as a not-for-profit Trust to contribute towards search for solutions to endemic poverty, injustice, gender inequality and environmental degradation at the local, national and global levels. The philosophy, ideas and actions of the organisation focus on pluralistic, participatory and sustainable development.

MISSION

The mission is to champion innovation for exploring paths of transformation towards a world, free from poverty, injustice, gender inequality and environmental degradation.

PURPOSE

The purpose is to provide innovative ideas, alternative perspectives and innovative solutions for progressive transformation of people, environment, economy and society.

ROLES

- **A knowledge provider:** The organisation infuses pluralism in perspectives by examining development intervention strategies, exposing its underlying paradigms and the impacts on the people, and explores concepts, approaches, practices for contributing towards progressive social transformation.
- **A catalyst for change agents and organisations:** The organisation embarks upon as social and public actions to strengthen perspective and capacities of change agents and to provide innovative solutions for progressive transformation of people and society.
- **A bridge between margin and centre:** The organisation brings in grassroots' perspectives from the margins to the centre with a view to shaping the national and global development discourse towards democratized, change-oriented policy making and implementation.

ACTIVITIES

Research and Dialogue: As a think tank, much of the organisation's work is about public policies, advanced from pro-poor perspectives. The organisation's research outputs are designed to contribute to reframe policy debates and help citizens as well as policy entrepreneurs make optimal choices by providing the tools and information they need. The organisation has integrated stakeholder-learning as well as consensus-building workshops as part of its "thinking", research and dialogue process.

Strategic Support and Technical advice: The Programme Management and Development Division provides technical support to both public and private entities to develop capacity and facilitate translation of ideas into action. The organisation also provides tailor made policy advisories and briefings to these stakeholders. For example,

- ❑ **Commissioned Research-** (BTSP- Bangladesh Trade Support Programme commissioned by Ministry of Commerce, GOB, with the support from the European Commission)
- ❑ **Direct Engagement with Government** (Member of Government Delegation in Bi-lateral, Multilateral trade, climate change negotiations -WTO, UNFCCC, UNCBD etc.)
- ❑ **Regional Networking-** Member of CANSA (Climate Action Network on South Asia), INSA (Imagine a New South Asia)
- ❑ **International Affiliations:** Special Consultative Status with ECOSOC (Economic and Social Council of the UN), Member of IUCN (International Union for Conservation of Nature), Member of CBD Customary Knowledge Network, CBD Alliance, etc.

Action Research for Change: The Research and Programme Divisions pursues an integrated knowledge management approach to employ participatory action methods that elevate the status of local observation and traditional knowledge. Thus the activities embark on methods, which promote emancipator praxis in the participants - a critical consciousness that is expressed in political as well as practical action for change. For example,

- ❑ **Community Based Management of Sundarbans (CBMS)-** A multiyear action research project tailored to advance the understanding of collaborative natural resource management through practice in collaboration with the Forest People Programme of the UK.
- ❑ **Regenerative Agriculture and Sustainable Livelihoods for Vulnerable Ecosystems (RESOLVE) -** A 5 year project started in October 2010 aimed at demonstrating climate adaptive agriculture and sustainable livelihood in environmentally fragile ecosystems of Northern and South Central Bangladesh through adaptive management approach. This is done with local partners such as GUK in Gaibandha, SDS in Shariatpur, and GKS in Sirajganj, with financial support from Oxfam Novib of the Netherlands.

Constituency Building and Policy Literacy: A wing of the organisation is engaged in perspective building and policy literacy programmes to help prepare change agents in association with civil society groups and social movements, as the organisation is concerned about social change and recognises that for social change to take place, it needs change agents. For example, an active nation-wide programme has been done in collaboration with Nijera Kori.

Large scale Survey and Longitudinal Monitoring

- ❑ **State of Livelihood** [A monthly longitudinal livelihood monitoring survey covering 1350 households in Shariatpur, Gaibandha and Sirajgonj districts since October 2010]
- ❑ **Disability survey** [First and only comprehensive disability census in Bangladesh in collaboration with Handicap international, NWOFD)

OPERATIONAL STRUCTURE

The internal professional staff and external networked fellows are grouped into three research and programme based and two function based operational units – *Economic Policy, Social Policy, Climate Change, Biodiversity and DRR*, and Programme and Communication, and *Finance and HR*. The professional staffs, with expertise in all areas of development studies, are educated and trained from top-ranking universities from both home and abroad.

A. RESEARCH DIVISION

Economic Policy Unit

Flagship Projects:

- ❖ **Monthly Bangladesh Economic Update**- First of its kind in Bangladesh focusing on various economic indicators targeted towards influencing pro-poor economic policy formulation. The update has been published in 12 leading Bengali and English newspaper monthly.
- ❖ **State of Bangladesh Economy and Development** – The annual publication, another first of its kind by a think-tank, written by in-house professionals, provides a thorough independent review of the performance of economy and development of the country.
- ❖ **State of Food Security** – The annual volume, also a first of its kind, provides a detailed account of the state of food security in Bangladesh understood in light of the universally accepted rights-based perspective.

Social Policy Unit

Flagship Projects:

- ❖ **State of Livelihood**- Measures livelihood status of hardcore poor in selected districts of northern and south central Bangladesh on a monthly basis. This is a first attempt of measuring livelihood at micro level.
- ❖ **State of Poverty** – The annual volume traces the causes and remedies of poverty, from heterodox perspectives as opposed to orthodox persuasions.

Ecology and Environment Unit

Flagship projects:

- ❖ **Community Based Management of Sundarbans (CBMS)**- The project has been ongoing since 2006 in the Sundarbans (world's largest single block of Mangroves). This is a classic example of how local initiatives influences international policymaking process. Many output of the project has been feed into CBD and other international mechanisms.
- ❖ **Regenerative Agriculture and Sustainable Livelihoods for Vulnerable Ecosystems (RESOLVE)** - A 5 year project started in October 2010 aimed at demonstrating climate adaptive agriculture and sustainable livelihood in environmentally fragile ecosystems of Northern and South Central Bangladesh through adaptive management approach.

B. CAPACITY DEVELOPMENT AND PROGRAMME MANAGEMENT DIVISION

C. ADMINISTRATIVE DIVISION

- Communication Unit
- Admin, Finance and Human Resource Unit

SALIENT FEATURES

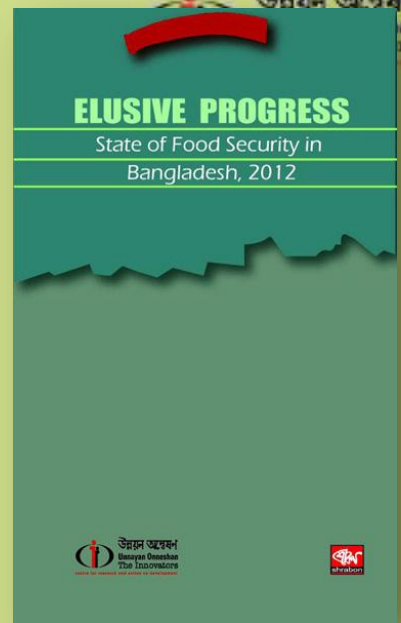
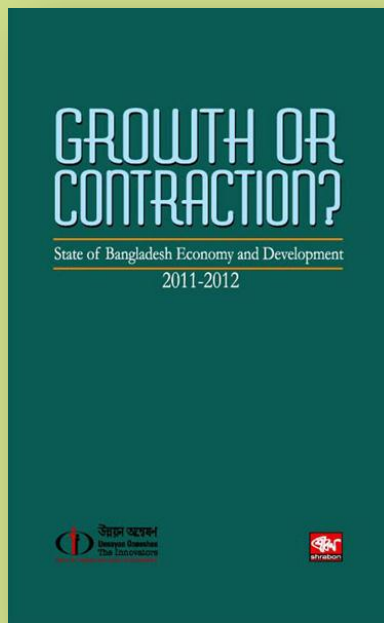
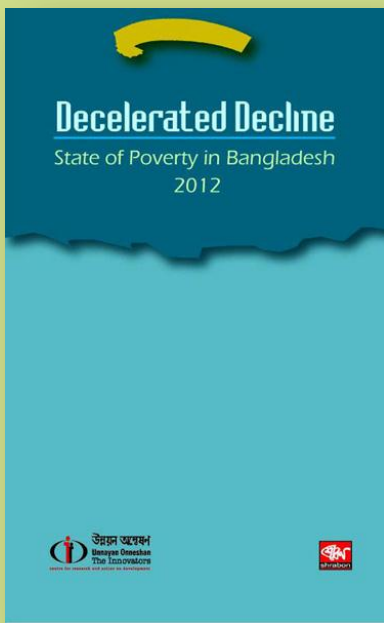
Research, Influence and Advocacy

- **Multidisciplinary think tank-** The Unnayan Onneshan examines every issue through multidisciplinary lenses, underpinned on the understanding that today's issues are complex and demand holistic perspectives for a comprehensive treatment. Different units of the organisation collaborate within and between projects to enrich both theoretical and evidence to overcome the problem associated with orthodox theories and models.
- **Evidence Based Policy Research –** The Unnayan Onneshan influences the policy making process both at national and international levels through evidence based research. The organisation has been pioneered in promoting research-based advocacy in formulating pro-poor policy.
- **Leading multi-partner programme:** The Unnayan Onneshan has been providing technical support to local organisations in building their capacity. The Unnayan Onneshan accomplished couple of projects in collaboration with local partners serving role of technical partner. Currently, a multi-partner led action research project, RESOLVE (Regenerative Agriculture and Sustainable Livelihoods for Vulnerable Ecosystems) is ongoing in collaboration with other three non-governmental organisations from northern and south central part of Bangladesh.
- **Building Model on Ground:** The Unnayan Onneshan advances understanding on various development needs through building innovative contextualized models. Over the years, the organisation has been successful in developing different models ranging from poverty eradication to climate change adaptation. Inclined to equity principle, the organisation believes that innovative model could facilitate promotion of improved resource management practices that are targeted towards addressing pressing problems such as poverty to climate change. For instance, the organisations has challenged conventional co-management system and develops peoples led micro financial institutions in Koyra comprising poor traditional resource users to address the problem of exploitative patron-client system in the Sundarbans under CBMS project.

Governance and Management

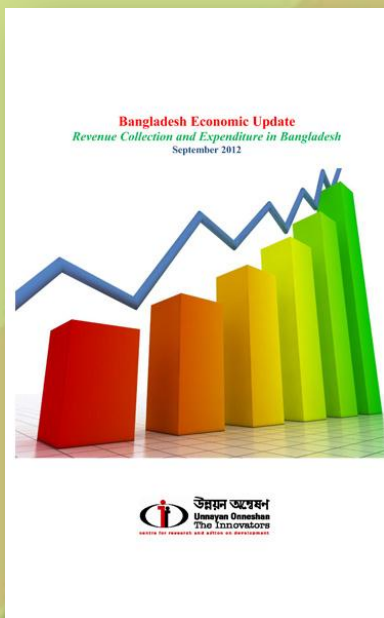
- **Democratic Decision Making Process:** The Unnayan Onneshan is being governed and managed through a transparent democratic process where every member of the organisation ranging from Trustees to Staff has rights and privileges to express their opinions in running the organisation. Different committees, comprised of Trustees and/or staffs from different units, have been given authority to take decisions regarding operationalisation of organisation.
- **Result Based Performance Management:** The Unnayan Onneshan follows a point based career path strategy where a 100-point scale is used to promote its staff that considers *inter alia* education, work experience, programme delivery, publication records and contribution to organisation. This point-based system provides fair competition and favours competent candidate to develop career, free of nepotism and bias. The UO believes that this system strengthens confidence among employees regarding their career and anyone can easily define his/her career path in a non-discriminatory way.

For details click www.unnayan.org



RESEARCH DIVISION

In the year of 2012,
Unnayan Onneshan has published
3 books
19 research reports
6 case studies and
2 policy briefs



RESEARCH DIVISION

Knowledge
Generation

As a think tank, much of the organisation's work is about public policies, advanced from pro-poor perspectives. The organisation's research outputs are designed to contribute to reframe policy debates and help citizens as well as policy entrepreneurs make optimal choices by providing the tools and information they need.

Policy Agenda
setting

The Research Division consisting of internal professional staff with expertise in all areas of development studies, were educated from top ranking universities and external networked fellows is divided into three units:

Knowledge
Generation

- Economic Policy Unit
- Social Policy Unit
- Ecology and Environment Unit

Policy Agenda
setting

The services that research unit provides are:

Knowledge
Generation

Knowledge Provision

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Policy Agenda
setting

Policy Agenda Setting

The UO's path-breaking publications have steered public debates, demystified policies and provided robust and rigorous analyses for evidence-based policymaking. The organization has always actively put ideas directly to decision-makers at national and international levels as members of different national and international committees and members of official delegations in different negotiations.

Knowledge
Generation

Policy Agenda
setting

Knowledge
Generation

Policy Agenda
setting

Knowledge
Generation

ECONOMIC POLICY UNIT

Knowledge
Generation

The Economic Policy Unit has prepared two books, eleven reports, and five case studies which deal with budget analysis, inflationary trends, debt and deficit, capital market, tax system, monetary policy, liquidity crisis, remittance, performance of the economy, food price and food security.

Policy Agenda
setting

The Economic Policy Unit provides research and analysis in the field of economic policy. The aim is to examine public policies and development intervention strategies by exposing its underlying paradigms and the impacts on the people, and to explore alternative approaches to public policy questions. This Unit considers the processes and policies that potentially influence national and regional development in the context of an increasingly global economy. Research considerations include the roles of institutions, government policies, market structures, distributional issues, international trade and finance, and economic geography in explaining development and welfare.

Knowledge
Generation

Programme Areas

Policy Agenda
setting

□ Governance capability and Macro Economic Performance for Growth and Equity

Knowledge
Generation

With the mission of social transformation through poverty eradication, removing gender inequality and environmental degradation, Unnayan Onneshan has been undertaking programmes. The objectives of the various programmes have been adopted to ensure better governance and macro economic performance for sustainable economic growth and equity generation.

Policy Agenda
setting

□ Transnational Issues

Knowledge
Generation

With this program Unnayan Onneshan designs its research outputs to influence the decision-makers at the national and international level. This research programme of the organization aims to develop opinion pieces and research reports for monitoring and scrutinizing the activities on the international institutions

Policy Agenda
setting

□ Sustainable Agriculture, Livelihood and Food Security

Knowledge
Generation

Unnayan Onneshan's view on sustainable agriculture, livelihood and household is reflected through its various programmes on sustainable agriculture, livelihood and food security. The objective of the programme is to identify various inconsistencies within the governance and institutions in the rural economy. The programme would aim to explore the impacts of various inconsistencies on the overall rural and agricultural sector.

Policy Agenda
setting

Knowledge
Generation

Flagship Projects

Knowledge
Generation

❖ Monthly Bangladesh Economic Update

First of its kind in Bangladesh focusing on various economic indicators targeted towards influencing pro-poor economic policy formulation. The update has been published in 12 leading Bengali and English newspaper monthly.

Policy Agenda
setting

❖ State of Bangladesh Economy and Development

The annual publication, another first of its kind by a think-tank, written by in-house professionals, provides a thorough independent review of the performance of economy and development of the country.

Knowledge
Generation

❖ State of Food Security

The annual volume, also a first of its kind, provides a detailed account of the state of food security in Bangladesh understood in light of the universally accepted rights-based perspective.

Policy Agenda
setting

Knowledge
Generation

Policy Agenda
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Policy Agenda
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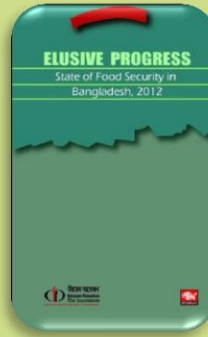
Knowledge
Generation



Click on the cover picture to see the full report

Knowledge
Generation

Policy Agenda
setting



Knowledge
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Policy Agenda
setting



Knowledge
Generation

Click on the cover picture to see the full report

Policy Agenda
setting

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Policy Agenda
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Knowledge
Generation

SOCIAL POLICY UNIT

Knowledge
Generation

The Social Policy Unit has published one book, five reports and one case study on livelihood, gender, and poverty.

Policy Agenda
setting

The Social Policy Unit conducts research and fosters discussion on all aspects of social policy. The aim is to reflect the experiences and views of the rights holders on policy interventions, and to communicate research findings with stakeholders in thinking through their implications with a view to bringing about change. The main topics of inquiry are: rights and participation, education, health, women and children.

Knowledge
Generation

Programme Areas

Policy Agenda
setting

❑ Health and Population

Focusing on the challenges to ensure health for all, the programme on health under the social policy unit of Unnayan Onneshan depicts areas of restrictions and its impact on existing systems of health related issues in Bangladesh. Through its programme on health, UO wants to improve people's access to safe drug, quality and just healthcare; furthermore, UO focuses to improve the nutrition and reproductive health situation, and ensure safe motherhood.

Knowledge
Generation

❑ State of Livelihood

Policy Agenda
setting

As one of the core research programme, Unnayan Onneshan has started measuring state of livelihood since 2009, which is unique of its kind in Bangladesh. To make the research rigorous and representative the study is continuously collecting data from both rural and urban areas through a pre-tested scientifically valid methodology. Data from 6 rural and 2 urban stations are used under this programme; which covers 10 agro-ecological and 4 geographic regions. The programme is measuring state of livelihood of the respective regions monthly.

Knowledge
Generation

❑ Gender

Policy Agenda
setting

The programme on Gender under the social policy unit of Unnayan Onneshan undertakes research on all aspects of gender issues, specifically focuses on concerns pertaining to women workers' right, sexual harassment of women and representation of women in the society.

Knowledge
Generation

❑ Education

Policy Agenda
setting

The program promotes education as a basic human right, and provides citizen's reports on interventions in the field of education to help mobilizes public pressure on governments and the international community to fulfill their promises, including free, compulsory public basic education for all people. For its concern with improving the educational process, the Unit encourages scholarly inquiry and promotes the dissemination and practical application of research results.

Knowledge
Generation

Flagship Projects

Knowledge
Generation

❖ State of Livelihood

Measures livelihood status of hardcore poor in selected districts of northern and south central Bangladesh on a monthly basis. This is a first attempt of measuring livelihood at micro level.

Policy Agenda
setting

❖ State of Poverty

The annual volume traces the causes and remedies of poverty, from heterodox perspectives as opposed to orthodox persuasions.

Knowledge
Generation

Policy Agenda
setting

Knowledge
Generation

Policy Agenda
setting

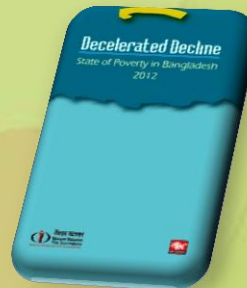
Knowledge
Generation

Policy Agenda
setting

Knowledge
Generation

Policy Agenda
setting

Knowledge
Generation



Click on the cover picture to see the full report

ECOLOGY AND ENVIRONMENT UNIT

Knowledge
Generation

Ecology and Environment Unit has compiled three reports and two policy briefs which deal with climate finance, green economy and water system.

Policy Agenda
setting

The Unit forms a focused, interdisciplinary programme of research and advocacy to integrate rigorous natural and social sciences with policy, education and socially responsible conservation action. The main focus includes: green economy, technology, adaptation, energy and community based biodiversity conservation.

Knowledge
Generation

Programme Areas

Policy Agenda
setting

□ Climate Change

The programme on climate change aims at mainstreaming climate change into broader development policy. The research under the programme considers climate change as major threat in achieving growth in a sustained manner. The programme of climate change at the Unnayan Onneshan drives three main activities such as Research; Advocacy, Policy advice and Engagement and Capacity Building.

Knowledge
Generation

□ Biodiversity and Ecosystem Services

The programme intervenes amidst the interface and interrelationship of biodiversity conservation and ecosystem services that could eventually feed into policy, targeted to sustainable development. On the other hand, specific actions accompany the research to mainstream explored best practices both in the community level and policy level that simultaneously augment conservation and development.

Policy Agenda
setting

Flagship projects

Knowledge
Generation

❖ Community Based Management of Sundarbans (CBMS)

The project has been ongoing since 2006 in the Sundarbans (world's largest single block of Mangroves). This is a classic example of how local initiatives influences international policymaking process. Many output of the project has been feed into CBD and other international mechanisms.

Policy Agenda
setting

❖ Regenerative Agriculture and Sustainable Livelihoods for Vulnerable Ecosystems (RESOLVE)

A 5 year project started in October 2010 aimed at demonstrating climate adaptive agriculture and sustainable livelihood in environmentally fragile ecosystems of Northern and South Central Bangladesh through adaptive management approach.

Knowledge
Generation

Policy Agenda
setting

Knowledge
Generation



Click on the cover picture to see the full report



CAPACITY DEVELOPMENT AND PROGRAMME MANAGEMENT DIVISION



CAPACITY DEVELOPMENT AND PROGRAMME MANAGEMENT DIVISION

Innovation

Action

Research

Model

Building

Capacity

Building

Technical

Assistance

Innovation

Action

Research

Model

Building

Capacity

Building

Technical

Assistance

Innovation

Action

Research

The Capacity Development and Programme Management Division provides technical support to both public and private entities to develop capacity and facilitate translation of ideas into action. The organisation also provides tailor made policy advisories and briefings to these stakeholders.

Action Research

The Capacity Development and Programme Management Division pursue an integrated knowledge management approach to employ participatory action methods that elevate the status of local observation and traditional knowledge. Thus the activities embark on methods, which promote emancipator praxis in the participants - a critical consciousness that is expressed in political as well as practical action for change.

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Capacity Development

As a think-and do-tank, the UO has provided scientific and technical inputs to enhance capacity of the partners and the rightsholders. In 2012, the organisation organized 27 workshops at different areas of the country. The UO has continued to build capacity of the young professionals and has supplied a pool of former researchers who are currently teaching in renowned universities of the country and working in different development-related organizations at home and abroad.

Regenerative Agriculture and Sustainable Livelihoods for Vulnerable Ecosystems (RESOLVE)

Innovation

Action

Research

Model

Building

Capacity

Building

Technical

Assistance

Climate change is a real concern for the sustainable development, both globally and locally. Agriculture, highly dependent on climate factors such as heat, sunlight and water, is a complex and highly evolved sector in Bangladesh. While some aspects of climate change such as longer growing seasons and warmer temperatures may bring benefits, there will also be a range of adverse impacts, including reduced water availability and more frequent extreme weather. Moreover, different climate change impacts such as recurring floods, river bank erosion, drought in dry season, salinity increase as a result of back water effect, downing ground water level have been contributing to augment the vulnerability of food security and livelihood of the country.

Considering experiences on local context, three Non-Government Development Organizations (Gana Unnayan Kendra (GUK) in Gaibandha, Gono Kalyan Sangstha (GKS) in Sirajgonj, and Shariatpur Development Society (SDS) in Shariatpur), one research organization (Unnayan Onneshan) and Oxfam Novib grouped together to implement the programme, Regenerative Agriculture and Sustainable Livelihood for Vulnerable Ecosystems (RESOLVE).

OBJECTIVE

Innovation

Action

Research

Model

Building

Capacity

Building

Technical

Assistance

Main Goal

To make communities more resilient towards adverse impacts of climate change and increasing food security

Specific Objectives

- to demonstrate food secured adaptive agriculture to climate change
- to diversify livelihood options for reduction in poverty of the climate vulnerables giving more emphasis on women headed households
- to strengthen community resilience to absorb, recover and reorganize to, and from, climatic shocks
- to increase pro-poor and pro-development responsiveness of the government to the climate change
- to amplify linkages, learning through research based advocacy on cross boarder (regional and international) actions for reduction of impacts of climate change, and low carbon development pathways

Cross cutting objective

- ❖ to establish adaptive management through learning by doing for scaling up (practicing resilience theory)

Innovation

Action

Research

The activities of Unnayan Onneshan in RESOLVE in 2012:

Innovation

Innovation

The idea and structure of RESOLVE programme, itself is a brainchild and innovation of Unnayan Onneshan. The milestones are innovative process, models, field level implementation, accountability framework etc.

Action

Research

Model Building

Sandbar Cropping, Integrated Fish-Duck-Vegetable Cultivation (Vertical Agriculture) and Year Round Agriculture (EVERY) are the three models that are built in the fields of Sirajganj, Gaibandha and Shariatpur respectively.

Model

Building

Action Research

In 2012, Unnayan Onneshan has come up with six case study based on the field intervention. These are: Innovative Agricultural Adaptation: A Case Study on Sandbar Cropping at Sirajgonj, Bangladesh; Innovative Agricultural Adaptation: A Case study report on Integrated Fish-Duck-Vegetable Cultivation (Vertical Agriculture) at GUK, Gaibandha; Innovative Agricultural Adaptation: A Case study report on Year Round Agriculture (EVERY) at SDS, Shariatpur; Case Study on Livelihood Diversification (Sheep and Chick Rearing) at Gaibandha and Sirajgonj, Bangladesh; Implications of Small Scale Entrepreneurship: A case study in socioeconomic aspects on RESOLVE area and Assessing Suitable Market Channel: A study based on RESOLVE areas.

Capacity

Building

Technical

Assistance

Innovation

Capacity Building

During the course of 2012, the UO has organized 33 field level workshops for capacity development of the rightholders, implementing partners, civil society members and government officials on RESOLVE intervened climate adaptive agricultural models, livelihood options, small scale enterprises and adverse impact of climate change on agriculture and food security.

Action

Research

Technical Assistance

As a technical partner of the programme, Unnayan Onneshan has provided assistance to the rightholders and implementing partners as and when required. The noted assistances are Practitioner Manual and Operational Guideline for Community Seed Bank and Food Bank, and Community Resilience Practitioners Manual.

Model

Building

Capacity

Building

Technical

Assistance

(For more details click www.resolvebd.org)

Innovation

Action

Research

RESOLVE in Action



Figure: Focus Group Discussion (FGD) at Research Identification & Validation Workshop, Gaibandha



Figure: UO researchers on their way to field visit for collecting data for case study/case story



Figure: Right Holder is weaving while UO researcher is interviewing



Figure: RESOLVE meeting with Asuntha Charles, Associate Country Director, Oxfam Novib, Bangladesh at UO



Figure: Research Identification Workshop on "Year Round Agriculture" at SDS



Figure: RESOLVE members visiting a field in Nan, Thailand

Community Based Management of Sundarbans (CBMS)

Innovation

Community Based Management of Sundarbans (CBMS) is acknowledging 2012 as one of the successful years in terms of achieving its goals at research, activity and advocacy. The CBMS project is a component of larger Forest Peoples, Biodiversity Conservation and Sustainable Livelihoods project (FPBP) that aims to promote sustainable, community-based territorial management and self-determined development in the participating communities' areas. Since July 2007, SwedBio (since January 2011 SwedBio/SRC) has provided continuous support to the project that the Forest Peoples Programme (FPP) carries out in collaboration with indigenous and local community organizations and support organizations from different continents, where Unnayan Onneshan implements Bangladesh's part in the Sundarbans.

Action
Research

Model
Building

Capacity
Building

The activities of Unnayan Onneshan in the CBMS project in 2012 are:

Technical
Assistance

Technical Assistance

Unnayan Onneshan has been working on Mangrove- Aqua- Silviculture since 2011. In 2012, Unnayan Onneshan has conducted a technical workshop at Horinagar on April 2012 to promote the practice among community members and also to improve the practice. Already 55 adaptation practices have been listed and now sustainability testing of these practices is under way.

Innovation

Capacity Building

Action
Research

Four co-operative members of CBMS project (forest users who reside in the Sundarbans) and Mohammed Abdul Baten of Unnayan Onneshan attended COP 11 which was held at Hyderabad, India on 8-19 October 2012. The community members exchanged their experience and views with different delegates.

Model
Building

Action Research

First draft of the research titled "Community Mangrove Aqua Silviculture in Sundarbans Impact Zone: Example of using traditional knowledge in adaptation to climate change" prepared and presented in the Second Global Conference on International Partnership on Satoyama Initiative.

Capacity
Building

Technical
Assistance

Innovation

Action
Research

CBMS in Action





COMMUNICATION UNIT



INTERNATIONAL PARTICIPATION

Outreach

Second Global Conference on International Partnership of Satoyama Initiative

Kenya on 13-14 March 2012

Communication

Mohammed Abdul Baten, Senior Research Associate of Unnayan Onneshan, has attended Second Global Conference on International Partnership on Satoyama Initiative. The conference was jointly organized by United Nations University (UNU) and Government of Japan, held at International Centre for Research on Agro-Forestry (ICRAF) headquarter in Kenya on 13-14 March 2012. More than 100 participants from 30 countries attended the conference. Mr. Baten presented a paper titled “Community Mangrove Aqua Silviculture in Sundarbans Impact Zone: Example of using traditional knowledge in adaptation to climate change” in the working group 1 under the theme- Capturing and Promoting Resilience in SEPLs including Disaster Risk Management.

Dialogue

Outreach

Communication

15th Sustainable Development Conference

Islamabad, Pakistan on 11-13 December 2012

Dialogue

Outreach

Communication

The 15th Sustainable Development Conference titled “Sustainable Development in South Asia: Shaping the Future” was held from 11 to 13 December, 2012 in Islamabad, Pakistan. Mr. Rashed Al Mahmud Titumir and Mr. A. Z. M. Saleh of Unnayan Onneshan attended the three day-long conference accompanied with delegates from 17 other different nations. Mr. Rashed Al Mahmud Titumir was designated as Plenary Discussant on ‘Women’s political participation: Challenges and opportunities’ and ‘Food security in South Asia: The way forward.’ Mr. A. Z. M. Saleh presented his paper on ‘Innovation and Regeneration in Agriculture for Building Climate Resilient Communities and Sustainable Livelihood.’

Dialogue

Outreach

Regional Consultation on Trade, Climate Change and Food Security in South Asia

Kathmandu, Nepal on 20-21 December 2012

Communication

Dialogue

Outreach

Communication

Dialogue

Outreach

Communication

South Asia Watch On Trade, Economics And Environment (SAWTEE) and Oxfam Novib organized a two-day Regional Consultation on “Trade, Climate Change and Food Security in South Asia” in Kathmandu on 20–21 December 2012. About 50 experts from Bangladesh, Bhutan, India, Nepal, Pakistan and Sri Lanka participated in the programme. Mr. Rashed Al Mahmud Titumir, Chairperson of Unnayan Onneshan attended the three day-long programme. He was designated as a Panel Discussant on ‘South Asia: Operational modality of the SAARC Seed Bank.’

IN-HOUSE SEMINARS

Seminar on “Community Food Bank Manual”

An in-house seminar on ‘Community Food Bank Manual’ has been held on 14 January 2012 in the conference room of Unnayan Onneshan. Mr. Abdul Momin Mollah, Research Assistant presented a paper entitled ‘Community Food Bank Manual’ in the presence of Mr. Rashed al Mahmud Titumir as the chair, Mr. Palash Kanti Das, the Director of the organization along with other researchers. The paper has published the beneficiary side of Community Food Bank indicating the presented manual as a well planned operational and strategy guideline for a sustainable Food Bank establishment and management in the community level. After the presentation, a simple discussion section was held where many insightful scrutinies along with other valuable remarks by the audiences makes the seminar a successful one. Mr, Rashed Al Mahmud Titumir, the chair of Unnayan Onneshan and the Director Mr. Palash Kanti Das provided guidelines for more improvisation of the work. The whole seminar was facilitated by Mr. Jayanta Kumar Basak.

Seminar on “Bangladesh Economic Update on Foreign Direct Investment”

A superb in-house seminar was held in Unnayan Onneshan-The Innovators on 21 January 2012. A presentation on the MEU, January 2011 (Foreign Direct Investment) was given by A.Z.M. Saleh. After defining some key terms, the presenter gave the rationale of the study which includes the exploration of the current dynamics of FDI inflow in Bangladesh. With the help of some figures, A.Z.M. Saleh described the dynamics of FDI inflow, the sectorial distribution of FDI and country-wise sources of FDI. Finally, the presenter indicated the key factors for the foreign investors. This productive presentation was followed by a question answer session participated by the audience including the director Polash Kanti Dash and the chairperson Rashed Al-Mahmud Titumir. The audience actively participated through discussions to improve the report. Nibedita Roy is another author of this report.

Seminar on “Social Connection of Street Girls in the Context of Dhaka City, Bangladesh”

An outstanding in-house seminar was held in Unnayan Onneshan-The Innovators on 21 January 2012. Following the theme of international women’s day, this paper explores the existing social association of the Bangladeshi street girls in Dhaka city. Along with the literature review and theoretical frameworks for example gender and development perspectives, this paper presents the history of the women’s day. The methodology and the possible outcomes of the study were presented too. This presentation was followed by an interesting question answer session participated by the audience including the director Polash Kanti Dash and the chairperson Rashed Al-Mahmud Titumir. The honorable audience gave their views to develop the research report.

Outreach

Communication

Dialogue

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Communication

Seminar on “Year Round Agriculture [EVERY]”

An excellent in-house seminar was held in Unnayan Onneshan-The Innovators on 21 January 2012. The paper entitled “Year Round Agriculture [EVERY -Practicing Hanging vegetable, floating vegetable]-SDS” was presented by Syed Moazzem Hossain. With the objective of studying how the communities of this area will face climate changes aggravated problem by adopting innovative climate adoptable agricultural practices, his paper includes the rationale, goal and objectives, hypothesis, methods and major findings of the study. This analysis was followed by a question answer session participated by the audience including the director Polash Kanti Dash and the chairperson Rashed Al-Mahmud Titumir. The honorable audience gave their observations on the analysis to improve the research report.

Seminar on “Model on Livelihood Diversification [Animal Husbandry and Poultry]”

An admirable in-house seminar was held in Unnayan Onneshan-The Innovators on 21 January 2012. Swadhin Ray presented his paper entitled “Model on Livelihood Diversification [Animal Husbandry and Poultry]” (Sheep Rearing in GKS, GUK and Chick rearing at GKS). The main aim of this study is to generate livelihood options and entrepreneurship with giving particular emphasis to stakeholders in order to combat with the adversities of the climate changes. Swadhin presented some issues included in the study. Along with the hypothesis, this report presents some outcomes of the study. The presentation was followed by a question answer session participated by the audience including the director Polash Kanti Dash and the chairperson Rashed Al-Mahmud Titumir. The honorable audience gave their suggestions to improve this research report.

Seminar on “Social Connection of Street Girls in the Context of Dhaka City, Bangladesh”

An outstanding in-house seminar was held in Unnayan Onneshan-The Innovators on 21 January 2012. Following the theme of international women’s day, this paper explores the existing social association of the Bangladeshi street girls in Dhaka city. Along with the literature review and theoretical frameworks for example gender and development perspectives, this paper presents the history of the women’s day. The methodology and the possible outcomes of the study were presented too. This presentation was followed by an interesting question answer session participated by the audience including the director Polash Kanti Dash and the chairperson Rashed Al-Mahmud Titumir. The honorable audience gave their views to develop the research report.

Seminar on Point Based Career Path Strategy

A special in-house seminar on ‘Point Based Career Path Strategy’ has taken place on 7 March, 2012 in Unnayan Onneshan seminar room. The seminar was conducted by Farhana Akhter, Human Resource Executive along with the Director of Unnayan Onneshan Mr. Palash Kanti Das. Ms. Farhana Akhter presented the Apply Process, Eligibility of point achievement and Point distribution system of this Career Path Strategy on this occasion. Mr. Palash Kanti Das make it more clear and understandable in response to the question-answer session from the researchers and staffs. All the Researchers, Staffs and Line managers of the three mentioned unit along with Mr. Abu Hossain, the Head of HR, Administration and Finance Unit were presented in the seminar.

In-House Seminar on “Innovative Agricultural Adaptation: A Case Study on Sandbar Cropping Model at Sirajgonj”

An in-house seminar on ‘Innovative Agricultural Adaptation: A Case Study on Sandbar Cropping Model at Sirajgonj’ has taken place on 17 September, 2012 in Unnayan Onneshan conference room. Sawon Istiak Anik, the researcher from UO presented his draft paper on Sandbar Cropping Model describing its process, input and outcomes for the right holders in the project generated natural disaster prone areas. All researchers along with the chairperson of the Unnayan Onneshan, Mr. Rashed al Mahmud Titumir was present there. They all shared their valuable comments for the development of the final paper regarding this.

In-House Seminar on “Market Channel Assessment”

An outline presentation on Market Channel Assessment has taken place on 17 September, 2012 in Unnayan Onneshan conference room. Swadhin Ray, presented his draft paper on Market Channel Assessment under RESOLVE programme, concentrating on existing market channels for the right holders (RHs) of the selected study areas to find out suitable market channel with a view to getting maximum benefit through minimising intervening obstacles. The chairperson of the Unnayan Onneshan, Mr. Rashed al Mahmud Titumir suggested to consider five indicators (i.e. Livelihood, Economic, Food Security, Women Empowerment, and Adaptation) while finalising the final paper in this regard. All the researchers were present at the seminar.

In-House Seminars on “SBI Work Progress on Loss and Damage and Climate Finance”

Two in-house presentations of final draft on SBI Work Progress on Loss and Damage followed by Climate Finance have taken place on 20 September, 2012 in Unnayan Onneshan conference room. UO researcher, Suban Kumar Chowdhury presented the papers regarding how both the historical and future loss and damage could be framed maintaining the right development, equity and justice in the paper SBI Work Progress on Loss and Damage along with the issues of additionality and justice on the perspective of LDCs in the paper Climate Finance. The chairperson of the Unnayan Onneshan, Mr. Rashed al Mahmud Titumir suggested to some important comments for finalising both of the papers. All the researchers made their presence on this occasion.

In-House Seminar on “Climate Change Induced Migration in Bangladesh”

An outline presentation on Climate Change Induced Migration in Bangladesh has taken place on 20 September, 2012 in Unnayan Onneshan conference room. Humaiyun Kabir, the researcher from UO presented his draft paper about the status of climate change induced migration in Bangladesh along with reviewing national and international policy response to address this the problem discovering the gaps of existing policies and providing way forwards to solve this problem. Mr. Rashed al Mahmud Titumir, the chairperson of Unnayan Onneshan incorporated some important directions in developing the paper further. All the researchers were present in the seminar.

Outreach

Communication

Dialogue

Outreach

Communication

Dialogue

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In-House Seminar on ‘Scenario of Revenue Collection and Expenditure in Bangladesh’

An outline presentation on the Monthly Economic Update of September, 2012 entitled ‘Revenue Collection and Expenditure in Bangladesh’ has taken place on 20 September, 2012 in Unnayan Onneshan conference room. Nahida Sultana, the researcher from UO presented her draft paper as an attempt to show the sectors of revenue collection and expenditure in Bangladesh. Moreover, its objectives are to find out the contribution of the components of revenue along with exploring the revenue expenditure sectors in Bangladesh. Mr. Rashed al Mahmud Titumir, the chairperson of Unnayan Onneshan put some valuable comments regarding the monthly update. All the researchers made their presence in the seminar.

In-House Seminar on ‘Searching for Sustainability of Climate Change Adaptation Practices in South-western Coastal Areas of Bangladesh’

An in-house seminar on ‘Searching for Sustainability of Climate Change Adaptation Practices in South-western Coastal Areas of Bangladesh’ has been taken place on 5 November, 2012 at 4.00 pm in the conference room of Unnayan Onneshan. Mr. Humaiyun Kabir, Researcher from Climate Change, Biodiversity and DRR unit presented his paper with a view to listing and categorizing of the existing adaptation practices to climate change in South-Western (SW) coastal area of Bangladesh as well as to find out sustainability of climate change adaptation (CCA) practices in the concerned areas. In the discussion session, Mr. Jayanta Basak has been clarified his queries by the presenter. Mr. Abdul Baten put his valuable suggestions for further improvement of the paper. Mr. Rashed Al Mahmud Titumir, the Chair focused on ‘the robustness of the methodology’ and ‘comparative analysis’ of the paper. All researchers were present on the occasion.

Outreach

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MEDIA HIGHLIGHTS





GOVERNANCE

29th Board Meeting

The 29th meeting of the Board of Trustees of the Unnayan Onneshan - The Innovators was held on 28 February 2012, Tuesday at 5:00 pm at Unnayan Onneshan, 16/2 Indira Road, Farmgate, Dhaka 1215, Bangladesh. Under the facilitation of UO chairperson Mr. Rashed Al Mahmud Titumir, the board members discussed various matters concerning review and approval of different committees, annual budget, audit report, annual report. Some of the agendas of the meeting include approval of Mr. Palash Kanti Das as Director and annual retreat.

30th Board Meeting

The 30th meeting of the Board of Trustees of the Unnayan Onneshan was held at the UO office on Wednesday, 28 March 2012. The meeting was presided over by the UO Chairperson, Rashed Al Mahmud Titumir. The agendas of the meeting that were being discussed include approval of audit report 2012, management report 2012 and annual report 2012. The board also discussed over up gradation of employees as per point based career path strategy and UNFCCC membership. All the members of the Board of Trustees were present at the meeting.

31st Board Meeting

The 31st meeting of the Board of Trustees of the Unnayan Onneshan was held at the meeting room of the Unnayan Onneshan on Wednesday, 6 June 2012. The meeting was presided over by the UO Chairperson, Rashed Al Mahmud Titumir. The agendas of the meeting include quarterly report of the organisation, approval of recommendations of System, Rules and Procedures Committee, Finance and Audit Committee, new recruitment, two days weekly holiday, revision of organogram etc. All the members of the Board of Trustees along with Director, Head of Admin & Finance, Senior Admin Associate, Senior Finance Associate and HR Executive were also present at the meeting.

32nd Board Meeting

The 32nd meeting of the Board of Trustees of the Unnayan Onneshan was held at the meeting room of the Unnayan Onneshan on Wednesday, 26 July 2012. The meeting was presided over by the UO Chairperson, Rashed Al Mahmud Titumir. The agendas of the meeting include half-yearly performance report, up gradation and increment of existing employees, festival bonus and approval of new recruitment. All the members of the Board of Trustees along with Director, Head of Admin & Finance, Senior Admin Associate, Senior Finance Associate and HR Executive were also present at the meeting.

33rd Board Meeting

The 33rd meeting of the Board of Trustees of the Unnayan Onneshan was held at the meeting room of the Unnayan Onneshan office on Thursday, 22 November 2012. The meeting was presided over by the UO Chairperson, Rashed Al Mahmud Titumir. The agendas of the meeting include review and approval of research activities, strategic plan 2013-2018, revised leave policy, research and communication policy, annual leave calendar 2013 and review and approval of the recommendations of finance and audit committee. All the members of the Board of Trustees along with Head of Admin & Finance, Senior Admin Associate and Senior Finance Associate were also present at the meeting.

PARTNERS AND NETWORKS





UO FAMILY



Board of Trustees

Rashed Al Mahmud Titumir
Chairperson

Munira Nasreen Khan
Trustee

Dedication

Nazrul Islam
Member Secretary

Shah Alamgir
Trustee

Efficiency

Jakir Hossain
Trustee

Enthusiasm

Researchers

Mohammed Abbdul Baten
Senior Research Associate

Nibedita Roy
Research Assistant

Dedication

A. Z. M. Saleh
Research Communication & Outreach Associate

Nahida Sultana
Research Assistant

Efficiency

Jayanta Kumar Basak
Research Associate

Tamima Sultana
Research Assistant

Enthusiasm

Dedication

K. M. Mustafizur Rahman
Research Associate

Kashmir Sultana
Research Assistant

Efficiency

Abdul Momin Molla
Project Associate

Saikat Chandra Halder
Junior Research Assistant

Enthusiasm

Swadhin Ray
Research Assistant

Rakibul Hasan
Junior Research Assistant

Dedication

Sawon Istiak Anik
Research Assistant

Zahidul Huda
Junior Research Assistant

Efficiency

Shahid Md. Adnan
Research Communication Officer

Lubna Seal
Junior Research Assistant

Enthusiasm

Sohel Rana
Research Communication Officer

Polin Kumar Saha
Junior Research Assistant

Dedication

Humayun Kabir
Junior Research Assistant

Munmun Islam
Junior Research Assistant

Efficiency

Suban Kumar
Junior Research Assistant

Meher Afruj
Junior Research Assistant

Enthusiasm

Nasir Hossain
Junior Research Assistant

Moazzem Hossain
Junior Research Assistant

Dedication

Ayub Ali
Junior Research Assistant

Jannatul Mozdalifa
Junior Research Assistant

Efficiency

Al-Amin Islam
Junior Research Assistant

Sabira Sultana
Research Assistant

Administration

Md. Abu Hossain
Head, Admin & Finance

Azmol Hossain
Senior Admin Associate

Nayeem Mohammad Firoz
Senior Finance Executive

Farhana Akhter
HR Executive

Md. Rejaul Karim
IT Executive

Support Staffs

Kabirul Islam
Senior Office Assistant

Jahangir Alam
Office Assistant

Rubel Hossain
Office Assistant

Al-Kudrat
Office Assistant

Ahmed Hossain
Driver

Rakibul Islam
Guard

Rizia Parveen
Cook

Putul Rani
Cleaner

Golapi Begum
Cleaner

Kamena Begum
Cleaner

Dedication

Efficiency

Enthusiasm

Dedication

Efficiency

Enthusiasm

Dedication

Efficiency

Enthusiasm

Dedication

Efficiency

Enthusiasm

Dedication

Efficiency

Enthusiasm

Dedication

Efficiency

SUMMARY OF FINANCIAL STATEMENT



আহমদ এন্ড আখতার
AHMAD & AKHTAR
Chartered Accountants



A Correspondent Member Firm of
Russell Bedford International, UK
www.russellbedford.com

AUDITORS' REPORT To UNNAYAN ONNESHAN

We have audited the annexed financial statements of "Unnayan Onneshan" comprising Balance Sheet as at December 31, 2012, Statement of Income and Expenditure, Statement of Receipts and Payments and notes thereto for the year then ended.

Respective responsibilities of management and auditors

The management is the responsible for the preparation and presentation of the financial statements in compliance with Generally Accepted Accounting Principles (GAAP). Our responsibility is to express an independent opinion on these financial statements based on our audit.

Basis of audit opinion

We conducted our audit in accordance with Bangladesh Standards on Auditing (BSA). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Opinion

In our opinion, the financial statements prepared in accordance with Generally Accepted Accounting Principles (GAAP), give a true and fair view of the state of the organization's affair as at December 31, 2012 and of the results of its operations and its grant receipts and payments for the year then ended.

We also report that:

- we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- proper books of account as required by law have been kept by the management so far as it appeared from our examination of those books; and
- the balance sheet, statement of income and expenditure and statement of receipts and payments dealt with by the report are in agreement with the books of account.

Dated: February 26, 2013
Dhaka


AHMAD & AKHTAR
Chartered Accountants



Head Office:
13th Floor,
100, Bangladesh
12-5561289, 7174132
02-5564366

Dhaka Branch Office:
39, Dilkusha (4th Floor)
C/A, Dhaka-1000
Ph: 99-02-7174880, 9558706

Chittagong Branch Office:
Plot # 09, Block # L (3rd Floor)
NCCBL Halishaher Branch
Barapal, Dhaka-Chittagong Hi-Way Road
Chittagong

Khulna Branch Office:
Kakoli Press Building (1st Floor), 123, Ahsan
Ahmed Road, Khulna.

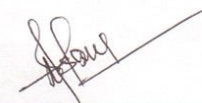
Ahmad & Akhtar
Chartered Accountants

Unnayan Onneshan
Balance Sheet
As at December 31, 2012

	<u>Notes</u>	<u>2012</u> <u>Taka</u>	<u>2011</u> <u>Taka</u>
NON CURRENT ASSETS:			
Fixed Assets at Cost less Accumulated Depreciation	5.00	7,777,556	2,387,954
CURRENT ASSETS:			
Investment, Deposit and Advance	6.00	17,340,186	21,019,292
AIT Deducted at Source	7.00	7,276,990	7,257,567
Loan and Advance	8.00	428,636	1,177,771
Cash in Hand and at Bank	9.00	227,013	503,031
		<u>25,272,825</u>	<u>29,957,661</u>
		<u>33,050,381</u>	<u>32,345,615</u>
CURRENT LIABILITIES:			
Income tax Deducted at Source	10.00	621,950	419,358
Salary Payable		-	37,058
Office Rent Payable	29.00	-	-
Consultancy fee Payable		87,000	-
Utility Bill Payable		36,505	28,274
Unearned Project Revenue	30.00	150,890	692,084
		<u>896,345</u>	<u>1,176,774</u>
Net Current Assets		24,376,480	28,780,887
Net Assets		32,154,036	31,168,841
FINANCED BY:			
Fund Account	11.00	<u>32,154,036</u>	<u>31,168,841</u>

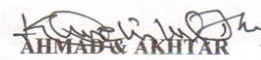
The annexed notes form an integral part of this balance sheet.


 Trustee


 Convener, Finance Committee
and Trustee

As per our annexed report of even date

Dated: February 26, 2013
Dhaka


AHMAD & AKHTAR
 Chartered Accountants





Unnayan Onneshan

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Prepared and Designed by:
A. Z. M. Saleh

Cover Photo Courtesy:
A. Z. M. Saleh